

CEAT LIMITED

FAMILIARIZATION PROGRAMME FOR INDEPENDENT DIRECTORS

1.0 Objective

The Company shall follow a structured orientation programme for the Independent directors to familiarize them to understand:

- a) The nature of Industry the Company operates its business model,
- b) To understand and update on the business and operations of the Company and update thereon
- c) Their roles, rights and responsibilities.

2. Orientation Process

21 The Company shall familiarize the Independent Directors with the strategy, operations and functions of the Company, through presentations in the Board meetings, which would include the following:

- **Business Overview**
 - Industry Overview – Global/ Domestic
 - Market Segments Overview – Replacement / OEM's/ Exports
 - Strategy alignment for growth and profitability optimisation
- **Financial Performance**
 - Actuals vs. Budget and reasons for variations, if any.
 - Industry performance vis-à-vis Company's performance
- **Risk Assessment and mitigation process**
 - Identification of Risks and Mitigation process
 - Periodical Review of mitigation of identified risks
 - Periodical modification in the list of identified risks
- **Statutory Compliances**

22 Such presentations will provide an opportunity to the Independent Directors to understand the Company's strategy, business model, operations, service offerings, markets, organization structure, finance, human resources, quality,

facilities and risk management and such other areas as may arise from time to time;

23 In additions, the programs / presentations shall also be made to familiarize the Independent Directors with their roles, rights and responsibilities;

24 The Company may conduct an introductory familiarization program / presentation, when a new Independent Director joins the Board of the Company.

25 The Company may also conduct an independent survey by an external agency on effectiveness of follow-up and the Board processes, whenever necessary.

3.0 Disclosure of the Policy

3.1 This Policy shall be uploaded on the Company's website for public information and a web link for the same shall also be provided in the Annual Report of the Company.

4.0 Review of the Program

4.1 The Board will review this Program and make revisions from time to time, keeping in view the provisions of Clause 49 of the Listing Agreement and also provisions of other applicable laws..

Version	1.0
Approved by	Board of Directors
Approval Date	February 5, 2015



CEAT LIMITED
FAMILIARIZATION PROGRAMME FOR INDEPENDENT DIRECTORS

Pursuant to the Company's Policy on Familiarization Programme for Independent Directors (enclosed herewith) read together with Regulation 25 (7) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, ("the Listing Regulations"), the Company through its Managing Director, Directors, Senior Managerial Personnel, External Experts etc. had made various presentations at the Board Meetings to the Directors covering *inter alia*, the financial performance, business overview, strategy, risk management and succession planning, of the Company etc. The programmes were aimed to provide insights into the Company to enable the Directors to take well informed timely decisions and contribute to the Company. Duration of each programmes range between 30 minutes to 1 hours each.

Pursuant to Regulation 46 (2) (i) of the Listing Regulations, details of such familiarization programmes imparted to independent directors during the FY 2015-16, FY 2016-17, FY 2017-18 and FY 2018-19 are as under:

	Number of programmes attended and hours spent by Independent Directors									
	In FY 2015-16		In FY 2016-17		In FY 2017-18		In FY 2018-19		cumulative basis till March 31, 2019	
	No.	Hours	No.	Hours	No.	Hours	No.	Hours	No.	Hours
Programmes Arranged	10	5:00	14	8:30	19	11:00	19	9.30	62	34:00
Name of Independent Director										
Mr. Atul C. Choksey	8	4:00	14	8:30	13	8:00	15	7.30	50	28:00
Mr. Haigreve Khaitan	2	1:00	14	8:30	8	4:30	15	7.30	39	21:30
Mr. Mahesh S. Gupta	10	5:00	14	8:30	19	11:00	19	9.30	62	34.00
Mr. Paras K. Chowdhary*	NA	NA	6	4:30	19	11:00	19	9.30	44	25.00
Mr. Ranjit Pandit	8	4:00	14	8:30	18	10:30	19	9.30	59	32:30
Mr. S. Doreswamy**	7	3:30	14	8:30	19	11:00	19	9.30	59	32.30
Mr. Vinay Bansal	10	5:00	14	8:30	15	9:00	19	9.30	58	32.00
Ms. Punita Lal	10	5:00	14	8:30	12	7:00	19	9.30	55	30.00
Mr. KantiKumar R. Podar***	5	2:30	0	0:00	NA	NA	NA	NA	5	2:30

*Designated as Independent Director w.e.f. August 9, 2016

** Resigned as Director w.e.f From March 12, 2019.

*** Resigned w.e.f. from February 9, 2017