

Form No. MGT-7**Annual Return (other than OPCs and Small Companies)**

[Pursuant to sub-section (1) of section 92 of the Companies Act, 2013 and sub-rule (1) of rule 11 of the Companies (Management and Administration) Rules, 2014]

All fields marked in * are mandatory

Refer instruction kit for filing the form



Form language

☒ English ☐ Hindi**I REGISTRATION AND OTHER DETAILS**

i *Corporate Identity Number (CIN)

L25100MH1958PLC011041

ii (a) *Financial year for which the annual return is being filed (From date) (DD/MM/YYYY)

01/04/2025

(b) *Financial year for which the annual return is being filed (To date) (DD/MM/YYYY)

31/03/2026

(c) *Type of Annual filing

☒ Original☐ Revised

(d) SRN of MGT-7 filed earlier for the same financial years

iii

Particulars	As on filing date	As on the financial year end date
Name of the company	CEAT LIMITED	CEAT LIMITED
Registered office address	463, DR. ANNIE BESANT ROAD, WORLI,,NA,MUMBAI,Mumbai City,Maharashtra,India,400030	463, DR. ANNIE BESANT ROAD, WORLI,,NA,MUMBAI,Mumbai City,Maharashtra,India,400030
Latitude details	19.010279	19.010279
Longitude details	72.821506	72.821506

(a) *Photograph of the registered office of the Company showing external building and name prominently visible

ImageRO.jpg

(b) *Permanent Account Number (PAN) of the company

AA*****5G

(c) *e-mail ID of the company

*****tors@ceat.com

(d) *Telephone number with STD code

22*****21

(e) Website

www.ceat.com

iv *Date of Incorporation (DD/MM/YYYY)

10/03/1958

v (a) *Class of Company (as on the financial year end date)

(Private company/Public Company/One Person Company)

Public company

(b) *Category of the Company (as on the financial year end date)

(Company limited by shares/Company limited by guarantee/Unlimited company)

Company limited by shares

(c) *Sub-category of the Company (as on the financial year end date)

(Indian Non-Government company/Union Government Company/State Government Company/
Guarantee and association company/Subsidiary of Foreign Company)

Indian Non-Government company

vi *Whether company is having share capital (as on the financial year end date)

☒ Yes

☐ No

vii (a) Whether shares listed on recognized Stock Exchange(s)

☒ Yes

☐ No

(b) Details of stock exchanges where shares are listed

S. No.	Stock Exchange Name	Code
1	Bombay Stock Exchange (BSE)	A1 - Bombay Stock Exchange (BSE)
2	National Stock Exchange (NSE)	A1024 - National Stock Exchange (NSE)

viii Number of Registrar and Transfer Agent

1

CIN of the Registrar and Transfer Agent	Name of the Registrar and Transfer Agent	Registered office address of the Registrar and Transfer Agents	SEBI registration number of Registrar and Transfer Agent
U72400MH2004PLC147094	NSDL DATABASE MANAGEMENT LIMITED	4th Floor, Tower 3, One International Center, Senapati Bapat Marg, Prabhadevi, Mumbai - 400 013, Mumbai, Mumbai, Maharashtra, India, 400013	

ix * (a) Whether Annual General Meeting (AGM) held

☒ Yes

☐ No

(b) If yes, date of AGM (DD/MM/YYYY)

17/08/2026

(c) Due date of AGM (DD/MM/YYYY)

30/09/2026

(d) Whether any extension for AGM granted

☐ Yes

☒ No

(e) If yes, provide the Service Request Number (SRN) of the GNL-1 application form filed for extension

(f) Extended due date of AGM after grant of extension (DD/MM/YYYY)

(g) Specify the reasons for not holding the same

II PRINCIPAL BUSINESS ACTIVITIES OF THE COMPANY

i *Number of business activities

1

S. No.	Main Activity group code	Description of Main Activity group	Business Activity Code	Description of Business Activity	% of turnover of the company
1	C	Manufacturing	22	Manufacture of rubber and plastics products	100

III PARTICULARS OF HOLDING, SUBSIDIARY AND ASSOCIATE COMPANIES (INCLUDING JOINT VENTURES)

i *No. of Companies for which information is to be given

16

S. No.	CIN /FCRN	Other registration number	Name of the company	Holding/ Subsidiary/Associate/Jo int Venture	% of shares held
1	U25111KL1986PLC004449		RADO TYRES LTD	Subsidiary	58.56
2	U35999MH2022PLC380969		CEAT AUTO COMPONENTS LIMITED	Subsidiary	100.00
3	U72200MH2022PLC390607		TAABI MOBILITY LIMITED	Subsidiary	100.00
4	U25119DL2014PTC267768		TYRESNMORE ONLINE PRIVATE LIMITED	Subsidiary	100.00
5		PV6934	Associated CEAT Holdings Company (Private) Limited	Subsidiary	100.00
6		C-102115	CEAT Akkhan Limited	Joint Venture	70.00

7		68642547	CEAT Tyres B.V	Subsidiary	100.00
8		6355121	CEAT Tires Inc.	Subsidiary	100.00
9		52385488/0001-16	CEAT Brazil Holding Ltda	Subsidiary	100.00
10		PV3677	Associated CEAT (Private) Limited	Joint Venture	100.00
11		PV00323248	CEAT OHT Lanka (Private) Limited	Subsidiary	100.00
12		4025020231100514	PT CEAT Tyres Indonesia	Subsidiary	99.93
13		PV3772	CEAT Kelani Holding (Private) Limited	Joint Venture	100.00
14		PV4488	Ceat-Kelani International Tyres (Private) Limited	Joint Venture	100.00
15		PV00328705	CEAT OHT Ventures (Private) Limited	Associate	49.00
16		16956797	CEAT International UK Limited	Subsidiary	100.00

IV SHARE CAPITAL, DEBENTURES AND OTHER SECURITIES OF THE COMPANY

i SHARE CAPITAL

(a) Equity share capital

Particulars	Authorised Capital	Issued capital	Subscribed capital	Paid Up capital
Total number of equity shares	75150000.00	40450780.00	40450092.00	40450092.00
Total amount of equity shares (in rupees)	751500000.00	404507800.00	40450092.00	40450092.00

Number of classes

1

Class of shares	Authorised Capital	Issued capital	Subscribed Capital	Paid Up capital
1				
Number of equity shares	75150000	40450780	40450092	40450092

Nominal value per share (in rupees)	10	10	10	10
Total amount of equity shares (in rupees)	751500000.00	404507800.00	40450092	40450092

(b) Preference share capital

Particulars	Authorised Capital	Issued capital	Subscribed capital	Paid Up capital
Total number of preference shares	3900000.00	0.00	0.00	0.00
Total amount of preference shares (in rupees)	39000000.00	0.00	0.00	0.00

Number of classes

1

Class of shares	Authorised Capital	Issued capital	Subscribed Capital	Paid Up capital
1				
Number of preference shares	3900000	0	0	0
Nominal value per share (in rupees)	10	10	10	10
Total amount of preference shares (in rupees)	39000000.00	0.00	0	0

(c) Unclassified share capital

Particulars	Authorised Capital
Total amount of unclassified shares	100000000

(d) Break-up of paid-up share capital

Particulars	Number of shares			Total Nominal Amount	Total Paid-up amount	Total premium
	Physical	DEMAT	Total			
(i) Equity shares						

Particulars	Number of shares			Total Nominal Amount	Total Paid-up amount	Total premium
At the beginning of the year	258591	40191501	40450092.00	404500920	40450092	
Increase during the year	0.00	34803.00	34803.00	34803.00	34803.00	0
i Public Issues	0	0	0.00	0	0	
ii Rights issue	0	0	0.00	0	0	
iii Bonus issue	0	0	0.00	0	0	
iv Private Placement/ Preferential allotment	0	0	0.00	0	0	
v ESOPs	0	0	0.00	0	0	
vi Sweat equity shares allotted	0	0	0.00	0	0	
vii Conversion of Preference share	0	0	0.00	0	0	
viii Conversion of Debentures	0	0	0.00	0	0	
ix GDRs/ADRs	0	0	0.00	0	0	
x Others, specify Demat of Shares	0	34803	34803.00	34803	34803	
Decrease during the year	34803.00	0.00	34803.00	34803.00	34803.00	0
i Buy-back of shares	0	0	0.00	0	0	
ii Shares forfeited	0	0	0.00	0	0	
iii Reduction of share capital	0	0	0.00	0	0	
iv Others, specify Demat of Shares	34803	0	34803.00	34803	34803	
At the end of the year	223788.00	40226304.00	40450092.00	404500920.00	40450092.00	
(ii) Preference shares						
At the beginning of the year	0	0	0.00	0	0	
Increase during the year	0.00	0.00	0.00	0.00	0.00	0
i Issues of shares	0	0	0.00	0	0	
ii Re-issue of forfeited shares	0	0	0.00	0	0	

Particulars	Number of shares			Total Nominal Amount	Total Paid-up amount	Total premium
iii Others, specify						
Demat of shares	0	0	0.00	0	0	
Decrease during the year	0.00	0.00	0.00	0.00	0.00	0
i Redemption of shares	0	0	0.00	0	0	
ii Shares forfeited	0	0	0.00	0	0	
iii Reduction of share capital	0	0	0.00	0	0	
iv Others, specify						
Demat of shares	0	0	0.00	0	0	
At the end of the year	0.00	0.00	0.00	0.00	0.00	

ISIN of the equity shares of the company

INE482A01020

ii Details of stock split/consolidation during the year (for each class of shares)

0

Class of shares		
Before split / Consolidation	Number of shares	
	Face value per share	
After split / consolidation	Number of shares	
	Face value per share	

iii Details of shares/Debentures Transfers since closure date of last financial year (or in the case of the first return at any time since the incorporation of the company)

☐ Nil

Number of transfers

46317

Attachments:

1. Details of shares/Debentures Transfers

Transfer Details (2).xlsm

iv Debentures (Outstanding as at the end of financial year)

(a) Non-convertible debentures

*Number of classes

2

Classes of non-convertible debentures	Number of units	Nominal value per unit	Total value (Outstanding at the end of the year)
1	1500	1000000	1500000000.00
1	25000	100000	2500000000.00
Total	26500.00	1100000.00	4000000000.00

Classes of non-convertible debentures	Outstanding as at the beginning of the year	Increase during the year	Decrease during the year	Outstanding as at the end of the year
1	2500000000	0	1000000000	1500000000.00
2	0	2500000000	0	2500000000.00
Total	2500000000.00	2500000000.00	1000000000.00	4000000000.00

(b) Partly convertible debentures

*Number of classes

0

Classes of partly convertible debentures	Number of units	Nominal value per unit	Total value (Outstanding at the end of the year)
Total			

Classes of partly convertible debentures	Outstanding as at the beginning of the year	Increase during the year	Decrease during the year	Outstanding as at the end of the year
Total				

(c) Fully convertible debentures

*Number of classes

0

Classes of fully convertible debentures	Number of units	Nominal value per unit	Total value (Outstanding at the end of the year)
Total			

Classes of fully convertible debentures	Outstanding as at the beginning of the year	Increase during the year	Decrease during the year	Outstanding as at the end of the year
Total				

(d) Summary of Indebtedness

Particulars	Outstanding as at the beginning of the year	Increase during the year	Decrease during the year	Outstanding as at the end of the year
Non-convertible debentures	2500000000.00	2500000000.00	1000000000.00	4000000000.00
Partly convertible debentures	0.00	0.00	0.00	0.00
Fully convertible debentures	0.00	0.00	0.00	0.00
Total	2500000000.00	2500000000.00	1000000000.00	4000000000.00

v Securities (other than shares and debentures)

0

Type of Securities	Number of Securities	Nominal Value of each Unit	Total Nominal Value	Paid up Value of each Unit	Total Paid up Value
Total					

V Turnover and net worth of the company (as defined in the Companies Act, 2013)

i *Turnover

149927514123

ii * Net worth of the Company

50670197306

VI SHARE HOLDING PATTERN**A Promoters**

S. No	Category	Equity		Preference	
		Number of shares	Percentage	Number of shares	Percentage
1	Individual/Hindu Undivided Family				
	(i) Indian	148139	0.37	0	0.00
	(ii) Non-resident Indian (NRI)	0	0.00	0	0.00
	(iii) Foreign national (other than NRI)	0	0.00	0	0.00
2	Government				
	(i) Central Government	0	0.00	0	0.00
	(ii) State Government	0	0.00	0	0.00
	(iii) Government companies	0	0.00	0	0.00
3	Insurance companies	0	0.00	0	0.00
4	Banks	0	0.00	0	0.00
5	Financial institutions	0	0.00	0	0.00
6	Foreign institutional investors	0	0.00	0	0.00
7	Mutual funds	0	0.00	0	0.00
8	Venture capital	0	0.00	0	0.00
9	Body corporate (not mentioned above)	18980989	46.92	0	0.00

10	Others 	0	0.00	0	0.00
	Total	19129128.00	47.29	0.00	0

Total number of shareholders (promoters)

21

B Public/Other than promoters

S. No	Category	Equity		Preference	
		Number of shares	Percentage	Number of shares	Percentage
1	Individual/Hindu Undivided Family				
	(i) Indian	5078348	12.55	0	0.00
	(ii) Non-resident Indian (NRI)	0	0.00	0	0.00
	(iii) Foreign national (other than NRI)	335824	0.83	0	0.00
2	Government				
	(i) Central Government	0	0.00	0	0.00
	(ii) State Government	67	0.00	0	0.00
	(iii) Government companies	0	0.00	0	0.00
3	Insurance companies	1005212	2.49	0	0.00
4	Banks	3805	0.01	0	0.00
5	Financial institutions	262	0.00	0	0.00
6	Foreign institutional investors	6694184	16.55	0	0.00
7	Mutual funds	7139751	17.65	0	0.00
8	Venture capital	0	0.00	0	0.00
9	Body corporate (not mentioned above)	264731	0.65	0	0.00

10	Others -	798780	1.97	0	0.00
	Total	21320964.00	52.7	0.00	0

Total number of shareholders (other than promoters)

139247

Total number of shareholders (Promoters + Public/Other than promoters)

139268.00

Breakup of total number of shareholders (Promoters + Other than promoters)

Sl.No	Category	
1	Individual - Female	21233
2	Individual - Male	118034
3	Individual - Transgender	1
4	Other than individuals	0
	Total	139268.00

C Details of Foreign institutional investors' (FIIs) holding shares of the company

212

Name of the FII	Address	Date of Incorporation	Country of Incorporation	Number of shares held	% of shares held
AB SICAV I - INDIA GROWTH PORTFOLIO	Address not available with RTA and Depositories	10/12/1983	Luxembourg	37498	0.0927
ABU DHABI INVESTMENT AUTHORITY - MONSOON	Address not available with RTA and Depositories	21/03/1976	United Arab Emirates	95190	0.2353
ABU DHABI INVESTMENT AUTHORITY - XENON	Address not available with RTA and Depositories	21/03/1976	United Arab Emirates	1529	0.0038
ALASKA PERMANENT FUND - DIMENSIONAL FUND ADVISORS LP - EMERGING MARKETS ALL-CAP VALUE EQUITY	Address not available with RTA and Depositories	28/02/1977	United States	1589	0.0039

AMERICAN CENTURY ETF TRUST-AVANTIS EMERGING MARKETS EQUITY ETF	Address not available with RTA and Depositories	19/09/2019	United States	131803	0.3258
AMERICAN CENTURY ETF TRUST - AVANTIS EMERGING MARKETS EQUITY FUND	Address not available with RTA and Depositories	17/09/2019	United States	6233	0.0154
AMERICAN CENTURY ETF TRUST - AVANTIS EMERGING MARKETS EXCHINA EQUITY ETF	Address not available with RTA and Depositories	19/03/2024	United States	1885	0.0047
AMERICAN CENTURY ETF TRUST-AVANTIS EMERGING MARKETS SMALL CAP EQUITY ETF	Address not available with RTA and Depositories	07/11/2023	United States	1482	0.0037
AMERICAN CENTURY ETF TRUST-AVANTIS EMERGING MARKETS VALUE ETF	Address not available with RTA and Depositories	17/12/2016	United States	15420	0.0381
AMERICAN CENTURY ETF TRUST-AVANTIS RESPONSIBLE EMERGING MARKETS EQUITY ETF	Address not available with RTA and Depositories	31/12/2016	United States	2512	0.0062
AMERICAN CENTURY ICAV - AVANTIS EMERGING MARKETS EQUITY UCITS ETF	Address not available with RTA and Depositories	31/12/2016	United States	547	0.0014
BLUE SKY ACTIVE EQUITY EMERGING MARKETS GLOBAL FUND	Address not available with RTA and Depositories	15/10/2001	Netherlands	4385	0.0108
BNP PARIBAS FINANCIAL MARKETS - ODI	Address not available with RTA and Depositories	27/04/1994	France	9724	0.024
BNP PARIBAS FUNDS INDIA EQUITY	Address not available with RTA and Depositories	17/05/2013	Luxembourg	106654	0.2637

BNYM MELLON DB SL ACWI EXU. S. SMALL CAP FUND	Address not available with RTA and Depositories	21/09/2012	United States	363	0.0009
BOFA SECURITIES EUROPE SA - ODI	Address not available with RTA and Depositories	25/09/2018	France	37723	0.0933
BRIGHTHOUSE FUNDS TRUST I - SSGA EMERGING MARKETS ENHANCED INDEX PORTFOLIO	Address not available with RTA and Depositories	13/12/2016	United States	11726	0.029
CALIFORNIA PUBLIC EMPLOYEES' RETIREMENT SYSTEM	Address not available with RTA and Depositories	01/01/1932	United States	24162	0.0597
CALIFORNIA STATE TEACHERS RETIREMENT SYSTEM - NORTHERN TRUST INVESTMENTS, INC.	Address not available with RTA and Depositories	01/01/1913	United States	8792	0.0217
CITY OF NEW YORK GROUP TRUST	Address not available with RTA and Depositories	28/12/2012	United States	22042	0.0545
CI WISDOMTREE EMERGING MARKETS DIVIDEND INDEX ETF	Address not available with RTA and Depositories	19/09/2017	Canada	241	0.0006
COLLEGE RETIREMENT EQUITIES FUND - STOCK ACCOUNT	Address not available with RTA and Depositories	13/04/1988	United States	16678	0.0412
COPTHALL MAURITIUS INVESTMENT LIMITED - ODI ACCOUNT	Address not available with RTA and Depositories	03/01/1995	Mauritius	38	0.0001
1290 FUNDS - 1290 LOOMIS SAYLES MULTIASSET INCOME FUND	Address not available with RTA and Depositories	07/03/2016	United States	437	0.0011
SOCIETE GENERALE - ODI	Address not available with RTA and Depositories	18/04/1995	France	61941	0.1531

VII NUMBER OF PROMOTERS, MEMBERS, DEBENTURE HOLDERS

[Details of Promoters, Members (other than promoters), Debenture holders]

Details	At the beginning of the year	At the end of the year
Promoters	22	21
Members (other than promoters)	160041	139247
Debenture holders	3	3

VIII DETAILS OF DIRECTORS AND KEY MANAGERIAL PERSONNEL

A Composition of Board of Directors

Category	Number of directors at the beginning of the year		Number of directors at the end of the year		Percentage of shares held by directors as at the end of year	
	Executive	Non-executive	Executive	Non-executive	Executive	Non-executive
A Promoter	0	2	0	2	0	0.37
B Non-Promoter	1	7	1	7	0.00	0.02
i Non-Independent	1	2	1	2	0	0.01
ii Independent	0	5	0	5	0	0.01
C Nominee Directors representing	0	0	0	0	0.00	0.00
i. Banks and FIs	0	0	0	0	0	0
ii Investing institutions	0	0	0	0	0	0
iii Government	0	0	0	0	0	0
iv Small share holders	0	0	0	0	0	0
v Others	0	0	0	0	0	0
Total	1	9	1	9	0.00	0.39

*Number of Directors and Key managerial personnel (who is not director) as on the financial year end date

13

B (i) Details of directors and Key managerial personnel as on the closure of financial year

Name	DIN/PAN	Designation	Number of equity shares held	Date of cessation (after closure of financial year : If any) (DD/MM/YYYY)
HARSH VARDHAN GOENKA	00026726	Director	133934	
ANANT VARDHAN GOENKA	02089850	Director	14185	
ARNAB BANERJEE	06559516	Managing Director	0	
ARNAB BANERJEE	06559516	CEO	0	
DAISY DEVASSY CHITILAPILLY	09577569	Director	0	
PIERRE ERIC COHADE	00468035	Director	0	
MILIND SHRIPAD SARWATE	00109854	Director	1000	
SANTRUPT MISRA	00013625	Director	0	
PARAS KUMAR CHOWDHARY	00076807	Director	3000	
SUKANYA KRIPALU	06994202	Director	0	
APURVA CHANDRA	02531655	Director	0	
KUMAR SUBBIAH	AFUPK3543H	CFO	500	
GAURAV TONGIA	ADAPT6954D	Company Secretary	0	

B (ii) *Particulars of change in director(s) and Key managerial personnel during the year

4

Name	DIN/PAN	Designation at the beginning / during the financial year	Date of appointment/ change in designation/ cessation (DD/MM/YYYY)	Nature of change (Appointment/ Change in designation/ Cessation)
PRAVINSINGH PRATAPSINGH PARDESHI	01658052	Director	10/04/2025	Cessation
PARAS KUMAR CHOWDHARY	00076807	Director	07/07/2025	Cessation
PARAS KUMAR CHOWDHARY	00076807	Director	17/10/2025	Appointment
APURVA CHANDRA	02531655	Director	17/10/2025	Appointment

IX MEETINGS OF MEMBERS/CLASS OF MEMBERS/ BOARD/COMMITTEES OF THE BOARD OF DIRECTORS

A MEMBERS/CLASS /REQUISITIONED/NCLT/COURT CONVENED MEETINGS

*Number of meetings held

1

Type of meeting	Date of meeting (DD/MM/YYYY)	Total Number of Members entitled to attend meeting	Attendance	
			Number of members attended	% of total shareholding
Annual General Meeting	21/08/2025	145052	62	47.22

B BOARD MEETINGS

*Number of meetings held

5

S.No	Date of meeting (DD/MM/YYYY)	Total Number of directors as on the date of meeting	Attendance	
			Number of directors attended	% of attendance
1	29/04/2025	9	8	88.89
2	17/07/2025	8	7	87.5
3	17/10/2025	10	10	100
4	19/01/2026	10	9	90
5	23/03/2026	10	10	100

C COMMITTEE MEETINGS

Number of meetings held

36

S.No	Type of meeting	Date of meeting (DD/MM/YYYY)	Total Number of Members as on the date of meeting	Attendance	
				Number of members attended	% of attendance
1	Audit Committee	29/04/2025	3	3	100
2	Audit Committee	16/06/2025	3	3	100
3	Audit Committee	17/07/2025	3	3	100

4	Audit Committee	17/10/2025	3	3	100
5	Audit Committee	19/01/2026	3	3	100
6	Audit Committee	23/03/2026	3	3	100
7	Nomination and Remuneration Committee	29/04/2025	4	4	100
8	Nomination and Remuneration Committee	24/06/2025	4	4	100
9	Nomination and Remuneration Committee	01/08/2025	3	3	100
10	Nomination and Remuneration Committee	06/08/2025	3	3	100
11	Nomination and Remuneration Committee	17/10/2025	3	3	100
12	Nomination and Remuneration Committee	15/01/2026	4	4	100
13	Nomination and Remuneration Committee	23/03/2026	4	4	100
14	Risk Management Committee	03/07/2025	3	3	100
15	Risk Management Committee	15/12/2025	3	2	66.67
16	Sustainability and CSR Committee	28/04/2025	3	3	100
17	Sustainability and CSR Committee	10/11/2025	3	3	100
18	Sustainability and CSR Committee	23/03/2026	3	3	100
19	Stakeholders' Relationship Committee	23/03/2026	3	2	66.67
20	Finance and Banking Committee	11/04/2025	3	3	100
21	Finance and Banking Committee	29/04/2025	3	2	66.67
22	Finance and Banking Committee	10/06/2025	3	2	66.67
23	Finance and Banking Committee	25/06/2025	3	2	66.67
24	Finance and Banking Committee	08/07/2025	3	2	66.67

25	Finance and Banking Committee	17/07/2025	3	3	100
26	Finance and Banking Committee	21/08/2025	3	2	66.67
27	Finance and Banking Committee	16/09/2025	3	2	66.67
28	Finance and Banking Committee	17/10/2025	3	3	100
29	Finance and Banking Committee	05/11/2025	3	3	100
30	Finance and Banking Committee	05/12/2025	3	2	66.67
31	Finance and Banking Committee	23/12/2025	3	2	66.67
32	Finance and Banking Committee	30/12/2025	3	2	66.67
33	Finance and Banking Committee	14/01/2026	3	2	66.67
34	Finance and Banking Committee	19/01/2026	3	2	66.67
35	Finance and Banking Committee	23/02/2026	3	2	66.67
36	Finance and Banking Committee	23/03/2026	3	3	100

D ATTENDANCE OF DIRECTORS

S. No	Name of the Director	Board Meetings			Committee Meetings			Whether attended AGM held on
		Number of Meetings which director was entitled to attend	Number of Meetings attended	% of attendance	Number of Meetings which director was entitled to attend	Number of Meetings attended	% of attendance	
								17/08/2026 (Y/N/NA)
1	HARSH VARDHAN GOENKA	5	5	100	17	16	94	Yes
2	ANANT VARDHAN GOENKA	5	3	60	25	17	68	Yes
3	ARNAB BANERJEE	5	5	100	18	13	72	Yes
4	DAISY DEVASSY CHITTILAPILLY	5	5	100	9	9	100	Yes
5	PIERRE ERIC COHADE	5	4	80	0	0	0	Yes

6	MILIND SHRIPAD SARWATE	5	5	100	11	11	100	Yes
7	SANTRUPT MISRA	5	5	100	11	11	100	Yes
8	PARAS KUMAR CHOWDHARY	4	4	100	8	8	100	Yes
9	SUKANYA KRIPALU	5	5	100	13	13	100	Yes
10	APURVA CHANDRA	3	3	100	0	0	0	Yes

X REMUNERATION OF DIRECTORS AND KEY MANAGERIAL PERSONNEL

☐ Nil

A *Number of Managing Director, Whole-time Directors and/or Manager whose remuneration details to be entered

1

S. No.	Name	Designation	Gross salary	Commission	Stock Option/ Sweat equity	Others	Total amount
1	Arnab Banerjee	Managing Director	67118545	0	0	2702581	69821126.00
	Total		67118545.00	0.00	0.00	2702581.00	69821126.00

B *Number of CEO, CFO and Company secretary whose remuneration details to be entered

2

S. No.	Name	Designation	Gross salary	Commission	Stock Option/ Sweat equity	Others	Total amount
1	Kumar Subbiah	CFO	43881607	0	0	1039904	44921511.00
2	Gaurav Tongia	Company Secretary	9952028	0	0	419847	10371875.00
	Total		53833635.00	0.00	0.00	1459751.00	55293386.00

C *Number of other directors whose remuneration details to be entered

9

S. No.	Name	Designation	Gross salary	Commission	Stock Option/ Sweat equity	Others	Total amount
1	Harsh Vardhan Goenka	Director	0	50000000	0	580000	50580000.00
2	Anant Goenka	Director	0	47500000	0	665000	48165000.00
3	Paras Kumar Chowdhary	Director	0	1833000	0	880000	2713000.00

4	Milind Sarwate	Director	0	2200000	0	1125000	3325000.00
5	Sukanya Kripalu	Director	0	2200000	0	1265000	3465000.00
6	Daisy Chittilapilly	Director	0	2200000	0	885000	3085000.00
7	Praveen Pardeshi	Director	0	183000	0	0	183000.00
8	Santrupt Misra	Director	0	2200000	0	945000	3145000.00
9	Apurva Chandra	Director	0	1100000	0	300000	1400000.00
	Total		0.00	109416000.00	0.00	6645000.00	116061000.00

XI MATTERS RELATED TO CERTIFICATION OF COMPLIANCES AND DISCLOSURES

A *Whether the company has made compliances and disclosures in respect of applicable provisions of the Companies Act, 2013 during the year ☒ Yes ☐ No

B If No, give reasons/observations

XII PENALTY AND PUNISHMENT – DETAILS THEREOF

A *DETAILS OF PENALTIES / PUNISHMENT IMPOSED ON COMPANY/ DIRECTORS/OFFICERS ☒ Nil

Name of the company/ directors/ officers	Name of the court/ concerned Authority	Date of Order (DD/MM/YYYY)	Name of the Act and section under which penalised / punished	Details of penalty/ punishment	Details of appeal (if any) including present status

B *DETAILS OF COMPOUNDING OF OFFENCES ☒ Nil

Name of the company/ directors/ officers	Name of the court/ concerned Authority	Date of Order (DD/MM/YYYY)	Name of the Act and section under which offence committed	Particulars of offence	Amount of compounding (in rupees)

XIII Details of Shareholder / Debenture holder

Number of shareholder/ debenture holder

139271

XIV Attachments

(a) List of share holders, debenture holders

Details of Shareholder or
Debenture holder_2.xlsm
Details of Shareholder or
Debenture holder_1.xlsm

(b) Optional Attachment(s), if any

MCA Clarification letter.pdf
Debenture Holders March 31,
2026.xlsx
6. MGT 8_CEAT_Signed.pdf

XV COMPLIANCE OF SUB-SECTION (2) OF SECTION 92, IN CASE OF LISTED COMPANIES

In case of a listed company or a company having paid up share capital of Ten Crore rupees or more or turnover of Fifty Crore rupees or more, details of company secretary in whole time practice certifying the annual return in Form MGT-8.

I/We certify that:

- (a) The return states the facts, as they stood on the date of the closure of the financial year aforesaid correctly and adequately.
- (b) Unless otherwise expressly stated to the contrary elsewhere in this return, the Company has complied with applicable provisions of the Act during the financial year.
- (c) The company has not, since the date of the closure of the last financial year with reference to which the last return was submitted or in the case of a first return since the date of incorporation of the company, issued any invitation to the public to subscribe for any securities of the company.
- (d) Where the annual return discloses the fact that the number of members, (except in case of one person company), of the company exceeds two hundred, the excess consists wholly of persons who under second proviso to clause (ii) of sub-section (68) of section 2 of the Act are not to be included in reckoning the number of two hundred.

I/ We have examined the registers, records and books and papers of CEAT Limited as required to be maintained under the Companies Act, 2013 (the Act) and the rules made thereunder for the financial year ended on (DD/MM/YYYY) 31/03/2026

In my/ our opinion and to the best of my information and according to the examinations carried out by me/ us and explanations furnished to me/ us by the company, its officers and agents, I/ we certify that:

A The Annual Return states the facts as at the close of the aforesaid financial year correctly and adequately.

B During the aforesaid financial year the Company has complied with provisions of the Act & Rules made there under in respect of:

- 1 its status under the Act;
- 2 maintenance of registers/records & making entries therein within the time prescribed therefor;
- 3 filing of forms and returns as stated in the annual return, with the Registrar of Companies, Regional Director, Central Government, the Tribunal, Court or other authorities within/beyond the prescribed time;
- 4 calling/ convening/ holding meetings of Board of Directors or its committees, if any, and the meetings of the members of the company on due dates as stated in the annual return in respect of which meetings, proper notices were given and the proceedings

including the circular resolutions and resolutions passed by postal ballot, if any, have been properly recorded in the Minute Book/registers maintained for the purpose and the same have been signed;

5 closure of Register of Members / Security holders, as the case may be.

6 advances/loans to its directors and/or persons or firms or companies referred in section 185 of the Act;

7 contracts/arrangements with related parties as specified in section 188 of the Act;

8 issue or allotment or transfer or transmission or buy back of securities/ redemption of preference shares or debentures/ alteration or reduction of share capital/ conversion of shares/ securities and issue of security certificates in all instances;

9 keeping in abeyance the rights to dividend, rights shares and bonus shares pending registration of transfer of shares in compliance with the provisions of the Act

10 declaration/ payment of dividend; transfer of unpaid/ unclaimed dividend/other amounts as applicable to the Investor Education and Protection Fund in accordance with section 125 of the Act;

11 signing of audited financial statement as per the provisions of section 134 of the Act and report of directors is as per sub - sections (3), (4) and (5) thereof;

12 constitution/ appointment/ re-appointments/ retirement/ filling up casual vacancies/ disclosures of the Directors, Key Managerial Personnel and the remuneration paid to them;

13 appointment/ reappointment/ filling up casual vacancies of auditors as per the provisions of section 139 of the Act;

14 approvals required to be taken from the Central Government, Tribunal, Regional Director, Registrar, Court or such other authorities under the various provisions of the Act;

15 acceptance/ renewal/ repayment of deposits;

16 borrowings from its directors, members, public financial institutions, banks and others and creation/ modification/ satisfaction of charges in that respect, wherever applicable;

17 loans and investments or guarantees given or providing of securities to other bodies corporate or persons falling under the provisions of section 186 of the Act ;

18 alteration of the provisions of the Memorandum and/ or Articles of Association of the Company;

To be digitally signed by

KUMUDINI
DINESH
BHALERAO
Digitally signed by
KUMUDINI DINESH
BHALERAO
Date: 2020.09.16
15:03:23 +05'30'

Name

Kumudini Bhalerao

Date (DD/MM/YYYY)

16/09/2026

Place

Mumbai

Whether associate or fellow:

☐ Associate

☒ Fellow

Certificate of practice number

6*9*

XVI Declaration under Rule 9(4) of the Companies (Management and Administration) Rules, 2014

*(a) DIN/PAN/Membership number of Designated Person

ADAPT6954D

*(b) Name of the Designated Person

GAURAV TONGIA

Declaration

I am authorised by the Board of Directors of the Company vide resolution number* dated*
(DD/MM/YYYY) to sign this form and declare that all the requirements of Companies Act, 2013

and the rules made thereunder in respect of the subject matter of this form and matters incidental thereto have been complied with. I further declare that:

- 1 Whatever is stated in this form and in the attachments thereto is true, correct and complete and no information material to the subject matter of this form has been suppressed or concealed and is as per the original records maintained by the company.
- 2 All the required attachments have been completely and legibly attached to this form.

***To be digitally signed by**

ARNAB
BANERJE
E
Digitally signed by
ARNAB BANERJE
Date: 2023.09.16
14:48:53 +05'30'

***Designation**

(Director /Liquidator/ Interim Resolution Professional (IRP)/Resolution Professional (RP))

Director

***DIN of the Director; or PAN of the Interim Resolution Professional (IRP) or Resolution Professional (RP) or Liquidator**

0*5*9*1*

***To be digitally signed by**

GAURAV
TONGIA
Digitally signed by
GAURAV TONGIA
Date: 2023.09.16
14:50:16 +05'30'

☒ Company Secretary ☐ Company secretary in practice

***Whether associate or fellow:**

☐ Associate ☒ Fellow

Membership number

5*5*

Certificate of practice number

Note: Attention is drawn to provisions of Section 448 and 449 of the Companies Act, 2013 which provide for punishment for false statement / certificate and punishment for false evidence respectively.

For office use only:

eForm Service request number (SRN)

AC6104566

eForm filing date (DD/MM/YYYY)

16/09/2026

This eForm has been taken on file maintained by the Registrar of Companies through electronic mode and on the basis of statement of correctness given by the company